

## **EXECUTIVE MANAGEMENT REPORT**

To our member-owners of **Downeast Credit Union**:

2018 has been a year of change, growth and opportunity for Downeast Credit Union. Throughout 2018, we sharpened our focus on enhancing the wealth of our members and the communities we serve, and worked towards providing opportunity through accessible banking products that enhance financial wellness.

Throughout our eight locations, we have connected with community members through social media, member referrals, and expanded community involvement. We have been particularly focused on underserved families living paycheck-to-paycheck. This group is the main reason credit unions exist. Downeast Credit Union has prioritized creating opportunity for the underbanked and underserved in our communities. During our monthly companywide meetings throughout the past year, we shared our many 'WOW Moment' stories on how we have made a significant difference in our members' lives. Sharing these heart-felt stories inspires us as an organization and drives us as individuals to create opportunity for you, our member-owners.

## **OPPORTUNITY STARTS HERE**

During 2018, we worked hard to support our members to purchase reliable and safe vehicles for their necessary travels. Too many times, our members told us they assumed financing a vehicle was not possible because of their credit, or that the dealership made the ultimate decision on the auto to be purchased. As an organization, we recognize that many credit concerns are a result of 'Life Happening' such as becoming sick, losing a job, divorce, injury, or the downsizing of a job. At Downeast, we offer programs to help members rebuild credit. Our friendly team members are skilled in developing individualized plans to help you succeed in the financial journey of life.

Through our community outreach efforts, we financed 410 vehicles in aggregate of \$9.2 million for our members, a 25% increase over 2017. Our passionate Loan Officers carefully listen to the needs of our members and walk the extra mile in the car buying experience to assist in locating the ideal low-mileage or new vehicle to finance.

We didn't stop there, as there is much work to be done to ensure our community members have access to money for those 'Life Happening' situations. We provided 873 personal loans totaling \$3.3 million to our borrowers during 2018. These personal loans were used to purchase heating fuel, Christmas gifts, home repairs, college tuition, medical expenses, and much more.

We offered our paycheck-to-paycheck members a 0% interest VISA credit card loan for 12-months for credit card balances transferred from other lenders. During 2018, we transferred over \$1 million for 271 members, saving them several tens of thousands of dollars in credit card interest. Overall, lending for our underserved members was more than \$20 million during 2018.



## **MILESTONES**

Downeast Credit Union reached several key milestones during 2018.

- For the first time, we reached more than \$200 million in managed assets.
- We were selected as one of the Best Places to Work in Maine for the 2nd consecutive year.
- Members earned above-market dividends on their savings, earning more than \$1.4 million.
- Our Team Members contributed a significant amount of their talent and treasure to local community events; truly enjoying their contributions.

And I would be remised not to mention the 2018 retirement of long-time President/CEO, David Tozier. After 23 years with Downeast, it was bittersweet to say goodbye to this visionary who truly left his mark on the Maine credit union movement. Thank you, David, for your leadership, mentorship, and for instilling a compassionate culture at DECU of people helping people. We wish him the best in retirement.

# **GOING PLACES**

We look forward to expanding opportunities for our members and the community in the years to come. Our future is bright and we are honored to be a key partner in achieving our members' aspirations and goals, and helping the Downeast community to live life to the fullest.

In closing, if you know of a friend or family member who could use a strong financial advocate, please refer them to Downeast Credit Union. If they aren't a member, they should be.

Mason R. Pottle, Chairman of the Board **Joseph A. Moses**, MBA | CCUE President/CEO

We are in this together - when you succeed, we succeed



# **Statement of Financial Condition - Unaudited**

| ASSETS                                 |                       |            |        |                            | 2018                  |         | 2017          |               | 2016        |  |
|--|-----------------------|------------|--------|----------------------------|-----------------------|---------|---------------|---------------|-------------|--|
| Loans to Members, Net                  |                       |            |        |                            | 172,027,511           | \$      | 150,649,879   | \$            | 138,372,816 |  |
| Cash                                   |                       |            |        |                            | 10,089,725            |         | 8,031,474     |               | 8,676,874   |  |
| Investments                            |                       |            |        |                            | 962,343               |         | 734,843       |               | 810,343     |  |
| Premises and Equipment                 |                       |            |        |                            | 8,392,034             |         | 7,539,856     |               | 7,306,667   |  |
| Other Assets                           |                       |            |        |                            | 10,924,172            |         | 10,138,827    |               | 9,504,908   |  |
| TOTAL ASSETS                           |                       |            |        |                            | 202,395,784           | \$      | 177,094,878   | \$            | 164,671,607 |  |
| LIABILITIES AND EQUITY                 | 1                     |            |        |                            |                       |         |               |               |             |  |
| LIABILITIES                            |                       |            |        |                            |                       |         |               |               |             |  |
| Accounts Payable and Accrued Expenses  |                       |            |        |                            | 1,642,405             | \$      | 1,636,558     | \$            | 1,244,328   |  |
| Due to Other Financial Institutions    |                       |            |        |                            | 6,000,000             |         | -             |               | 3,000,000   |  |
| TOTAL LIABILITIES                      |                       |            |        |                            | 7,642,405             |         | 1,636,558     |               | 4,244,328   |  |
| EQUITY                                 |                       |            |        |                            |                       |         |               |               |             |  |
| Member Accounts                        |                       |            |        |                            | 178,838,216           | \$      | 161,144,691   |               | 147,764,604 |  |
| Regular Reserve, Undivide              | d Earni               | ngs        |        |                            | 15,915,163            |         | 14,313,629    |               | 12,662,675  |  |
| TOTAL EQUITY                           |                       |            |        |                            | 194,753,379           | \$      | 175,458,320   | \$            | 160,427,279 |  |
| TOTAL LIABILITIES AND EQUITY           |                       |            |        |                            | 202,395,784           | \$      | 177,094,878   | \$            | 164,671,607 |  |
| Statement of Incon                     | ne - U                | naudited   |        |                            |                       |         |               |               |             |  |
| Interest on Loans                      | .5 5                  |            |        | \$                         | 9,388,512             | \$      | 8,396,567     | \$            | 6,939,917   |  |
| Interest on Investments                |                       |            |        |                            | 22,816                | Ψ       | 19,966        | Ψ             | 15,244      |  |
| Fee Income and Other Income            |                       |            |        |                            | 5,522,581             |         | 4,817,945     |               | 4,010,216   |  |
| TOTAL REVENUE                          |                       |            |        |                            | 14,933,909            | \$      | 13,234,478    | \$            | 10,965,377  |  |
| Salaries and Benefits                  |                       |            |        |                            | 6,681,748             | \$      | 5,380,542     | \$            | 4,270,593   |  |
| Office Operation                       |                       |            |        | \$                         | 1,517,616             | Ψ       | 1,440,515     | Ψ             | 1,256,605   |  |
| Office Occupancy                       |                       |            |        |                            | 566,804               |         | 578,704       |               | 594,181     |  |
| Education and Promotions               |                       |            |        |                            | 234,308               |         | 290,890       |               | 167,708     |  |
| Travel & Conferences                   |                       |            |        |                            | 265,135               |         | 295,131       |               | 287,938     |  |
| Professional and Outside Services      |                       |            |        |                            | 378,232               |         | 330,570       |               | 245,893     |  |
| Loan Servicing                         |                       |            |        |                            | 1,089,817             |         | 1,029,170     |               | 784,163     |  |
| Provision for Loan Losses              |                       |            |        |                            | 1,028,002             |         | 1,052,047     |               | 795,412     |  |
| Other Operating Expenses               |                       |            |        |                            | 161,393               |         | 95,705        |               | 92,504      |  |
| TOTAL EXPENSES                         |                       |            |        | \$                         | 11,923,057            | \$      | 10,493,274    | \$            | 8,494,995   |  |
| Net Income before Interest & Dividends |                       |            |        | \$                         | 3,010,853             | \$      | 2,741,204     | \$            | 2,470,382   |  |
| Total Interest & Dividend Expense      |                       |            |        |                            | 1,409,319             |         | 1,090,256     |               | 1,039,408   |  |
| NET INCOME                             |                       |            |        | \$                         | 1,601,533             | \$      | 1,650,948     | \$            | 1,430,974   |  |
|  |                       |            |        |                            |                       |         |               |               |             |  |
| DECU Peer Comparis                     | son                   | DECU       |        |                            | PEER \$100MN          | Л - \$: | 500MM         | DIF           | FERENCE     |  |
| Earnings                               | \$                    | 1,601,534  | 0.84%  |                            | \$ 1,359,458          |         | 0.72%         | \$            | 242,076     |  |
| Dividends                              | \$                    | 1,409,319  | 0.74%  |                            | \$ 877,025            |         | 0.46%         | \$            | 532,294     |  |
| Loan to Share                          | \$ 173,419,418 96.97% |            |        |                            | \$ 139,475,925 77.99% |         | \$ 33,943,493 |               |             |  |
| Asset Growth                           | \$                    | 25,306,858 | 14.29% | \$ 7,136,924 4.03% \$ 18,7 |                       |         |               | 18,169,934    |             |  |
| Loan Growth                            | \$                    | 21,350,021 | 14.04% |                            | \$ 13,016,822         |         |               | \$ 8,333,199  |             |  |
| Deposit Growth                         | \$                    | 17,693,687 | 10.98% |                            | \$ 5,849,552          |         | 3.63%         | \$ 11,844,135 |             |  |
| Membership Growth                      |                       | 822        | 4.06%  |                            | 517                   |         | 2.55%         |               | 306         |  |
| Employee Turnover                      |                       | 9          | 10.00% |                            | 17                    |         | 18.60%        |               | (8)         |  |
|  |                       |            |        |                            |                       |         |               |               |             |  |

<sup>\*</sup> Figures based on unaudited estimates from NCUA.

# We can succeed together. Connecting your dreams to opportunities – with a smile.





Federally Insured by NCUA

# **Belfast Senior Organization** Calais Fire Department Calais Lioness Club Calais Lions Club **Down East Border Riders Down East Community Hospital** Habitat for Humanity Healthy Acadia Machias Bay Chamber of Commerce Machias Chamber Summer Movie Series Machias Community Christmas MADRN (Make a Difference Right Now) Maine Wild Blueberry Festival North Woods 4H Club Schoodic Shrine Club Sexual Assault Support Services of Midcoast ME

Supporting Community Events & Causes
Addison Coty Memorial Scholarship

**Belfast Harbor Fest** 

# **Developing our Youth**

Spednic Bowling League St. Croix Valley Chamber

**Unity Fire Department** 

Unity Eagle Scout Gazebo Project

Washington County Shrine Club Wayfarer's Eastern Maine Chapter

Camp Roosevelt
Lake St. George State Park
Old Town Little League
Richmond Police Department - Bicycle Rodeo
Richmond Recreation Department
Topsham Youth Soccer League
Washington County Lion of Judah Football
Woodland Recreation Department

# **Education**

Calais Elementary School
Calais Music Boosters
Financial Fitness Fair
Midcoast Maineiacs Robotics Team
Mount View High School
Woodland Elementary School Literacy

# **Ending Hunger**

Calais Turkey A Thon MECUL Ending Hunger Campaign Richmond Food Pantry Sebasticook Golf Tourney-Ending Hunger UCU Ending Hunger on Campus Veggies For All (Unity)

# **Supporting our Veterans**

American Legion Post 171
Maine Veterans' Home - Augusta
Maine Veterans' Home - Machias
Washington Place, Calais
Gerry Owen House
Maine Bureau of Veterans' Services